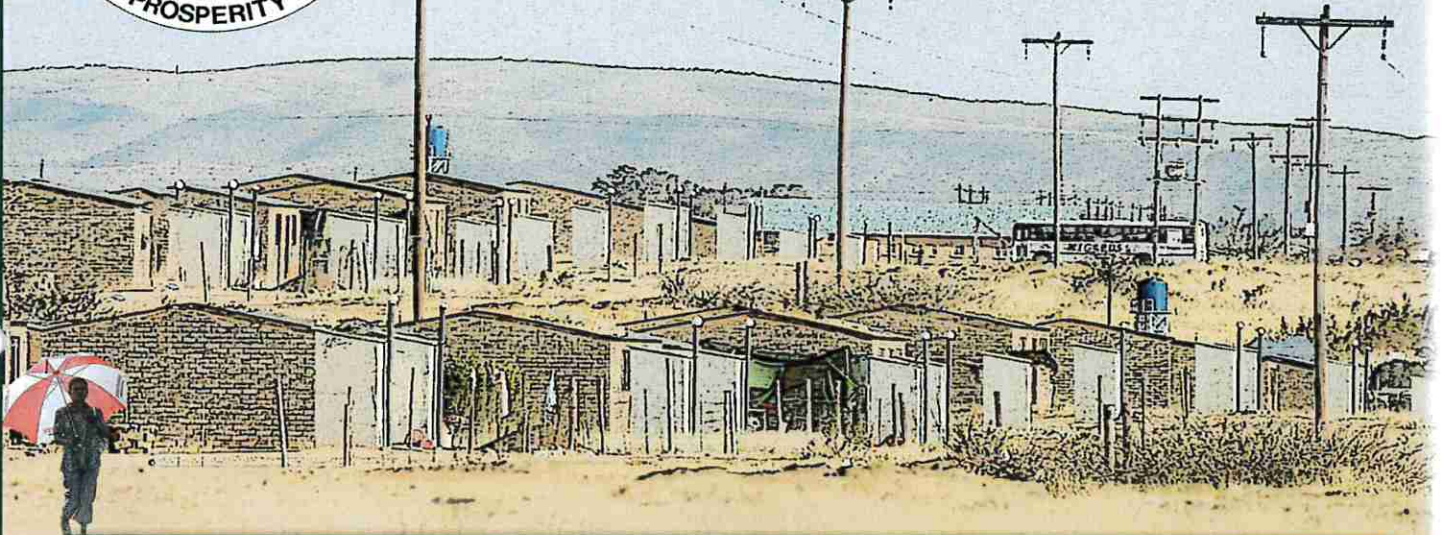




GA-SEGONYANA LOCAL MUNICIPALITY



Service Delivery Budget and Implementation Plan 2018-19



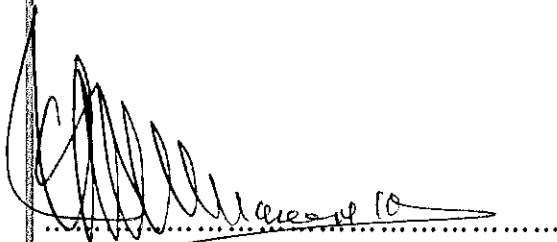
The Service Delivery Budget and Implementation Plan

Ga-Segonyana Local Municipality

2018-2019

Municipal Manager of Ga-Segonyana Local Municipality hereby certifies that the Service and Budget Implementation Plan had been prepared and submitted to the Mayor in terms of Section 53(1) (C) (ii) of the Municipal Finance Management Act 56 of 2003.

The Service Delivery and Budget Implementation Plan have been submitted to the Mayor on the 28th of June 2018 and acknowledge receipt as signed below.



Neo Masegela

Mayor: Ga-Segonyana Local Municipality



OVERVIEW BY THE MAYOR

The Service Delivery Budget Implementation Plan (SDBIP) details the implementation of service delivery and the budget for the financial year in compliance with the Municipal Finance Management Act (MFMA), 2003 (Act 56 of 2003). The SDBIP serves as a contract between the administration, the Council and the Community, expressing the objectives set by the Council as qualifiable outcomes that can be implemented by the administration over the next twelve (12) months.

The SDBIP facilitates the process of holding management accountable for their performance. This further provides the basis for the measuring performance in the delivery of services. We embarked in a process of consultation with all the communities in our Fourteen (14) Wards. The thorough consultations conducted by the Mayor as per legislation afforded us an opportunity to reprioritise our strategic IDP objectives. This permitted the realignment of the key performance indication of the five key pillars of local government.

This engagement with communities are in line with the overall public participation provisions before the conclusions of the drafting and approval of the 2018/19 budget and Integrated Development Plan (IDP).

This will then translate into the SDBIP which is aligned to the budget and IDP. It must be noted that the strategic focus areas are inline with the key performance areas which include;

- Municipal Transformation and organizational development
- Basic Service Delivery and Infrastructure Development
- Local economic development
- Municipal financial viability and management
- Good governance and public participation

My office will continue to monitor the quarterly performance of the Accounting Officer, Senior Managers, accounting Staff Members and the overall institution performance. The performance of the municipality is the responsibility of employees, Councillors and the service providers who render services on our behalf. Let's all work together to bring decent services to all fourteen (14) wards of the municipality.

A handwritten signature in black ink, appearing to read 'Neo George Masegela', written over a horizontal dotted line.

Cllr Neo George Masegela
Mayor of Ga-Segonyana Local Municipality

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1. INTRODUCTION

The inception of the new council in 2016 marks another five years of a partnership between the municipality with both the administrative and political component and the broader communities under our jurisdiction. Ga-Segonyana Local Municipality as a third tier of government is at the coal-face of service delivery.

The SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and Budget of the municipality; it further finds expression in realising the vision and objectives of the municipality. Council and management held its first Strategic Plan of this inaugural Council and developed the New Plan of Action and Vision which reads “Progressive sustainable development. Ga-Segonyana – the stream of life.”

It is against this backdrop that service delivery to our constituencies and sustainable development will be key priorities mandates for the coming five-year term of this council. To ensure that the latter is implemented optimally the executive need to play an oversight role in ensuring that performance targets and timelines are met and adhered to, hence the development of the SDBIP.

The SDBIP will assist the executive, council and the community in their respective oversight responsibilities, in ensuring the service delivery performance to our community is done timeously. The approval and implementation of this SDBIP will serve as a “contract” between administration, council and the community to deliver on the services outlined in the SDBIP and to manage the finances of the Municipality in a transparent and accountable manner

2. LEGISLATIVE FRAMEWORK

The Municipal Finance Management Act (Act 56 of 2003) (MFMA) provides the frames within which the SDBIP and Performance Agreements (PA) must be submitted for consideration.

Section 69(3)(a) and (b) provides that the Municipal Manager must no later than 14 days after the approval of an Annual Budget submit to the Mayor a draft SDBIP for the financial year and Performance Agreements in terms of Section 57(1)(b) of the Municipal Systems Act. Chapter 8 of the MFMA requires that the Accounting Officer must submit the draft SDBIP to the Mayor within 14 days of the budget being approved as well as the drafts Performance Agreements required in the Municipal Systems Act. The Performance Agreements must be signed within a reasonable time after the appointment of the Municipal Manager or the Manager directly accountable to the Municipal Manager and thereafter within a month of the beginning of the financial year of the municipality.

In terms of Chapter 7 of the MFMA, the Mayor must “take all reasonable steps” to ensure that the SDBIP is approved within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that. The implementation and monitoring of the SDBIP is set out in Section 54 which details the responsibilities of the Mayor with regard to budgetary control and the early identification of financial problems. It states that whenever a budget monitoring report is received under Section

71 MFMA, the Mayor must check whether the budget is implemented in accordance with the SDBIP. In the event it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators made with the approval of council following an adjustments budget. The Mayor must issue instructions to the Accounting Officer to ensure that the budget is implemented in terms of the SDBIP. Thereafter the revised SDBIP must be promptly made available to the public.

The purpose of this SDBIP is to ensure that municipal budgets are based on the municipal Integrated Development Plans and focused on the delivery of services to the local communities and to make it easy to measure and review the performance of the municipality.

3. MUNICIPAL OVERVIEW

The Ga-Segonyana Local Municipality is a Category B municipality situated within the John Taolo Gaetsewe District in the Northern Cape Province. It is one of the three municipalities that make up the district, accounting for 16% of its geographical area. It originated as a cross-boundary municipality that straddled the North West and Northern Cape Provinces. It was established in 2000 through the amalgamation of the Kuruman and Mothibstad Municipalities. The area is also administered through a traditional authority system with two paramount chiefs and headmen. The economy of the municipality is reliant on mining, tourism sector and agriculture therefore the municipality depends on underground water supply for its domestic, agricultural and commercial demand and use.

Vision

“Progressive sustainable development. Ga-Segonyana – the stream of life”

Mission

“Ensuring the delivery of quality and affordable services, in a sustainable manner that enhances good governance, equity and accountability to the people of Ga-Segonyana”

4. STRATEGIC MAP

A strategy map creates a picture of the strategy of the Municipality. It depicts the strategic goals in support of the main strategies in terms of different perspectives based upon the Balanced Scorecard (BSC) methodology as developed by Kaplan and Norton, namely the learning and growth perspective, institutional perspective, the financial and the customer perspectives as articulated as a measurement system. This step-in strategy formulation acts as the integration of strategy and operational planning.

The strategy map leads to the development of scorecards at different levels that will be used as the measurement and management tool to ensure achievement of the vision, vision, goals and outcomes of the strategy. In this way, the municipality can ascertain whether it has made any progress towards attainment of its strategies.

An outcome simply means realising end-results of an activity or task. Under the context at hand, an outcome will further give reference to planning backwards from the outcome that one needs to achieve to how best to achieve it. It starts with identifying what outcome must be achieved to improve lives and then working out what outputs will ensure we achieve it, what activities we must do to achieve the outputs and what resources are needed to achieve the activities. Outcomes based planning means planning backwards from the outcome we need to achieve to how best to achieve it.

The outcomes articulated in the diagram below were outlined with an aim to develop programmes and operational strategies to possibly bridge the gap that existed between the key priority areas and strategic goals.

The strategy map of Ga-Segonyana Local Municipality is articulated in the diagram below:

PERSPECTIVES	STRATEGIC GOALS	OUTCOMES
Community Satisfaction Perspective	C1: Foster participative cohesion and collaboration	C1: Active Citizenship
Financial Perspective	F1: Create a conducive environment for prosperous businesses investment F2: Enhance revenue and financial management	F1: Employability F2: Financial Sustainability
Institutional Processes Perspective	I1: Develop and maintain infrastructural and community services I2: Plan for sustainable growth I3: Improve internal control and management systems	I1: Improved lives I2: Sustainable communities I3: Sound Governance
Learning and Growth Perspective	L1: Attract, develop and retain human capital	L1: Increased productivity

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5. SERVICE DELIVERY OBJECTIVES, KEY PERFORMANCE INDICATORS AND TARGETS

The service delivery objectives, key performance indicators and targets related to each key performance area (KPA) follow in the tables below:

Institutional Transformation and Organisational Development													
Strategic Focus Area:	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	
Municipal Capacity and Infrastructure Development	To integrate management systems in order to provide consolidated and accurate information	KPI 1 Number of fraud and corruption prevention awareness campaigns conducted by March 2019	Output	Number	New	1			1		Operational	Agenda, program and attendance register	
		KPI 2 Total number of litigation cases attended to by June as a % of total number of litigation submitted by June 2019	Output	%	4 reports	80%	80%		80%		80%		4 reports submitted to the Accounting Officer
		KPI 3 Number of litigation cases finalized expressed as a % of total number of cases attended to by June 2019	Output	%	4 reports	60%	60%	60%		60%		R2 000 000	Court cases
		KPI 4 Number of contracts/SLAs signed expressed as a % of the total number of service providers appointed by June 2019	Output	%	New	100%	100%	100%		100%		Operational	Appointment letters and signed contracts
		KPI 5 Number of lease agreements signed expressed as a % of the total number of tenants by June 2019	Output	Number	50 lease agreements signed	100%	100%	100%		100%		Operational	Signed lease agreements
		KPI 6 Number of by-laws public awareness campaigns conducted by March 2019	Output	Number	1 campaign held	1	1			1		Operational	Copies of by-Laws and Attendance registers
		KPI 7 Number of employee wellness campaigns conducted by June 2019	Output	Number	2 campaigns conducted	2	2		1			R100 000	Program and attendance register
		KPI 8 HR Strategy reviewed and submitted to Council by the end of September 2018	Output	Date	2017-2018 Reviewed HR Strategy		HR Strategy reviewed and submitted to Council					Operational	HR Strategy and Council Resolution
		KPI 9 Employment equity report submitted to the Department of Labour by January 2019	Output	Date	2017-2018 Employment equity report submitted		Employment equity report submitted by January 2019					Operational	Employment Equity Report and Acknowledgement Letter
	To ensure that the socio-economic needs of employees are met												

Institutional Transformation and Organisational Development												
Strategic Focus Area:	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Municipal Capacity and Infrastructure Development	To ensure labour peace and productivity by maintaining continuous engagements with staff or organized labour	KPI 10 Work skills plan developed and submitted to LGSETA by April 2019	Output	Date	2017-2018 Work Skills Plan	Work skills plan submitted to LGSETA by April 2019				Work skills plan developed and submitted to LGSETA	Operational	Copy of the WSP and Acknowledgement letter
		KPI 11 Number of employees trained by June 2019	Output	Number	New	108				108	R200 000	Copy of registrations and completion certificates
		KPI 12 Number of Labour Law Forums (LLF) meetings held by June 2019	Output	Number	4 LLF meetings held	1	1			1	Operational	Minutes, agenda and attendance register
		KPI 13 Number of grievances cases attended to within 30 days expressed as a % of grievance cases received submitted to the Accounting Officer by June 2019	Output	%	4 reports on grievances cases attended to within 30 days	100%	100%			100%	Operational	Reports and grievance forms
		KPI 14 Reports on number of disciplinary cases finalized within 90 days submitted to the Accounting Officer by June 2019	Output	Number	4 reports on disciplinary cases finalized within 90 days	4 reports	1			1	Operational	4 reports signed by the Accounting Officer and sanction.
		KPI 15 Number of Occupational Health and Safety trainings conducted (OHS) by June 2019	Output	Number	2 trainings	2 trainings	1			1	Operational	Training manuals/program attendance register
	To ensure that there is a healthy and safe workforce by implementing provisions of the Occupational Health and Safety Act	KPI 16 Number of Section 56 managers meeting the minimum competency level expressed as a % of total number of section 56 managers employed by June 2019	Output	%	New	100%				100%	Operational	Completion certificates

Institutional Transformation and Organisational Development																
Strategic Focus Area:	Strategic Goal	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence			
Municipal Capacity and Infrastructure Development		To support the flow and access of information and develop and maintain ICT Infrastructure	KPI 17 Number of ICT queries attended to within a day expressed as a % of total number of requests received by June 2019	Output	%	4 reports on number of ICT queries attended to within a day	100% of all ICT requests attended to within a day.	100%	100%	100%	100%	Operational	Signed Registers and reports on ICT request attended to			
			KPI 18 Number of reports on successful and non-completed and submitted to the Accounting Officer by June 2019	Output	Number	4 reports	4 reports	1	1	1	1	1	R100 000	4 copies of reports successful and non-successful back-ups completed and submitted to the senior manager		
			KPI 19 Number of reports on access granted and revoked submitted to the Accounting Officer by June 2019	Output	Number	4 reports	4 reports	1	1	1	1	1	R100 000	4 reports on access granted and revoked submitted to the Accounting Officer		
			KPI 20 Number of reports on the implementation of a contingency plan submitted to the Accounting Officer by June 2019	Output	Number	4 reports	4 reports	1	1	1	1	1	Operational	4 reports on the implementation of a contingency plan submitted to the Accounting Officer		
			KPI 21 Number of financial management reports on network, internet and email usage submitted to the Accounting Officer by June 2019	Output	Number	4 reports	4 reports	1	1	1	1	1	Operational	4 financial management reports on network, internet and email usage submitted to the Accounting Officer		
			KPI 22 Reports on compliance of MFMA section 75 submitted to the Accounting Officer by June 2019	Output	Number	4 reports	4 reports on compliance of MFMA section 75	1	1	1	1	1	Operational	4 reports on compliance of MFMA section 75 submitted to the Accounting Officer by June 2019		
			KPI 23 Number of storage records keeping inspections conducted by June 2019	Output	Number	New	4	1	1	1	1	1	Operational	4 quarterly inspection reports		
			KPI 24 Develop and approve draft registry procedure manual by June 2019	Output	Number	New	Approved register procedure manual by June 2019								Draft registry procedure manual, signed circulation register from management and approved register procedure manual	
			Municipal Capacity and Infrastructure development		To develop and maintain a centralized records management system		Output	Number	New							
							Output	Number	New							

Institutional Transformation and Organisational Development												
Strategic Focus Area:	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Municipal Capacity and Infrastructure development	To develop and maintain a centralized records management system	KPI 25 Develop and approve Record Management Policy by June 2019	Output	Number	New	Approved Record Management Policy by June 2019		Draft Record Management Policy developed	Draft circulated to management for comments	Approved Record Management Policy	Operational	Draft Record Management Policy, signed circulation register from management and council resolution

Basic Service Delivery and Infrastructure Development													
Strategic Focus Area: Strategic Goal	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	
Develop and maintain infrastructural and community services	To continuously comply to national building act and regulations	KPI 26 Reports on number of building completion certificates issued by June 2019	Output	Number	4 reports	4	1	1	1	1	Operational	4 reports, building certificates and quarterly building plan register	
		KPI 27 Reports on number of notices served on contravention reported by June 2019	Output	Number	4 reports	4	4	4	4	4	Operational	notices served and register of contraventions register	
		KPI 28 Turnaround time for assessment of building plans (30 days) by June 2019	Output	Days	30 days	30 days	30 days	30 days	30 days	30 days	30 days	Operational	Building plan register and building application forms
		KPI 29 Number of households provided with basic level of electricity expressed as a % of total applications received by June 2019	Output	%	4 reports on number of households provided with basic level of electricity	100%	100%	100%	100%	100%	100%	R2 448 882	Reports, job card register and application and payment receipts
		KPI 30 Number km of roads resealed by June 2019	Output	Km	3km	3KM	3KM	1.5KM	1.5KM	1.5KM	1.5KM	R1 000 000	A detailed report of number of KM of tarred roads resealed with photographs
		KPI 31 Number of km of roads surfaced/paved by June 2019	Output	Km	3km	5km	5km	0.4km	0.4km	0.4km	4.6km	R23 050 321	A detailed report of number of KM of tarred roads resealed with photographs
	To maintain infrastructure development	KPI 32 Construction of 1 community hall (Sedibeng) by June 2019	Output	number	1	1	1	1 progress report	1 progress report	1 progress report	1 completed hall	R 7 559 247	Progress report, close out report and completion certificates
		KPI 33 Budget spent on refurbishment of sewerage treatment plants by June 2019	Output	%	100%	100%	15%	15%	15%	55%	30%	R34 656 469	Progress reports and payment vouchers
		KPI 34 Number of boreholes refurbished by June 2019	Output	Number	New	3	3	1 progress report	1 progress report	1 progress report	3 boreholes refurbished	R9 600 969	Progress reports and closeout reports
		KPI 35 Number of boreholes drilled by June 2019	Output	Number	New	3	3	1 progress report	1 progress report	1 progress report	3 boreholes drilled		Progress reports and closeout reports
		KPI 36 Number of new households provided with access to basic level of sanitation by the end of June 2019	Output	Number	700	550	550	275	275	275	275	R11 361 283	Application register and happy letters happy letters of households provided with access to basic level of sanitation
		To provide at least RDP standard and sanitation to all communities by 2022											

Basic Service Delivery and Infrastructure Development															
Strategic Focus Area:	Strategic Goal	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence		
Develop and maintain infrastructural and community services	To supply at least basic water services to all households in the municipal area by 2022	KPI 37 Number of households provided with full water borne sewer expressed as a % of total number of application by June 2019 KPI 38 Number of Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2019 KPI 39 Average water quality standards achieved (at least 70%) by June 2019 KPI 40 Number of water maintenance reports by Sediberg water submitted to the Accounting Officer by June 2019 KPI 41 Number of reports on new yard connections done by the municipality expressed as a % of applications received by June 2019 KPI 42 Number of reports on new yard connections done by Sediberg and by June 2019 KPI 43 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019	KPI 37	Output	Number	4 reports	100%	100%	100%	100%	100%	Operational	List of household applications received and connected		
			KPI 38	Output	Number	12 reports	12	3	3	3	3	3	Operational	12 Laboratory Reports	
			KPI 39	Output	%	70%	70%	70%	70%	70%	70%	70%	70%	Operational	12 Laboratory reports
			KPI 40	Output	Number	4 reports	4	1	1	1	1	1	Operational	4 copies of water maintenance reports by Sediberg submitted to the Accounting officer	
			KPI 41	Output	%	4 reports	100%	4 reports	100%	100%	100%	100%	Operational	4 reports on yard connections and application register received	
			KPI 42	Output	4 reports	4	1	1	1	1	1	1	Operational	4 Reports	
			KPI 43	Output	Number	2 reports	4 reports	1	1	1	1	1	Operational	4 reports on yard connection from Sediberg	
			KPI 44	Output	Number	1 audit		1							Audit report
			KPI 45	Output	Number	4 reports	4	1	1	1	1	1	Operational	4 reports	
				To provide at least RDP standard and electricity to all communities by 2022											

Basic Service Delivery and Infrastructure Development												
Strategic Focus Area:	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Develop and maintain infrastructural and community services	To establish fully functional disaster centre by 2020	KPI 46 Number of community disaster prevention awareness campaigns held by June 2019	Output	Number	2	4	1	1	1	1	Operational	Programme and attendance register
		KPI 47 Disaster Management Framework developed and submitted to council by June 2019	Output	Number	New	Disaster Management Framework developed and submitted to council by June 2019	10	10	10	10	Operational	Developed Disaster Management Framework and council resolution
	To establish fully functional disaster centre by 2020	KPI 48 Number of Disaster assessments conducted by June 2019	Output	Number	40	60	20	20	20	20	Operational	Inspection registers
		KPI 49 Turnaround time on fire incidents attended to within 30 minutes by June 2019	Output	Time	New	Within 30 minutes	Within 30 minutes	Within 30 minutes	Within 30 minutes	Within 30 minutes	Operational	Incidents reports
	To establish fully functional fire services by 2020	KPI 50 Number of community fire awareness campaigns conducted by June 2019	Output	Number	4	4	1	1	1	1	Operational	Programme and attendance register
Ensure ongoing accessibility to reading and learning material and provide enabling environment for studies	KPI 51 Number of municipal building inspections conducted (hazardous premises and fire safety) expressed as a % of number of request received	Output	%	New	100%	100%	100%	100%	100%	100%	Operational	Inspection report
	KPI 52 Number of library awareness campaigns conducted by June 2019	Output	Number	4	4	1	1	1	1	1	Operational	Agenda and attendance register
	KPI 53 Number of library holiday programmes held by June 2019	Output	Number	4	4	1	1	1	1	1	Operational	Agenda and attendance register
	KPI 54 Number of reports on library stats submitted to the Department of Sport Arts and Culture by June 2019	Output	Number	New	4	4	1	1	1	1	Operational	Copy of reports and acknowledgement Letter/Proof of submission

Basic Service Delivery and Infrastructure Development																
Strategic Focus Area:	Strategic Goal	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence			
Develop and maintain infrastructural and community services		To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner	KPI 55 Reports on revenue generated from road traffic fines issued	Output	Number	New	4	1	1	1	1	Operational	Copies of 4 reports on revenue generated from road traffic fines issued			
			KPI 56 Number of Learner's licenses issued expressed as a % of total application received by June 2019	Output	%	New	100%	100%	100%	100%	100%	100%	Operational	Monthly E-natis reports		
			KPI 57 Number of driver's licenses issued expressed as a % of total application received by June 2019	Output	%	New	100%	100%	100%	100%	100%	100%	Operational	Monthly E-natis reports		
			KPI 58 Number of road worthy test conducted per day expressed as a % of application received per day by June 2019	Output	%	New	100%	100%	100%	100%	100%	100%	Operational	Road worthy Reports		
			KPI 59 Reports on revenue generated from driving licence testing centre by June 2019	Output	Number	New	4	1	1	1	1	1	Operational	4 reports with attachments of revenue generated		
			KPI 60 Reports on maintenance of parks submitted to council by June 2019	Output	Number	3	4	1	1	1	1	1	Operational	4 reports on maintenance of parks submitted and council resolution		
			KPI 61 Reports on maintenance of 4 municipal sports grounds by June 2019	Output	Number	4	4	1	1	1	1	1	Operational	4 reports on maintenance of municipal sports grounds		
			KPI 62 Reports on the implementation of issues raised in the security risk assessment reports submitted to the Accounting Officer by June 2019	Output	Number	New	4	1	1	1	1	1	Operational	4 reports on the implementation of issues raised in the security risk assessment report submitted to the Accounting Officer		

Basic Service Delivery and Infrastructure Development													
Strategic Focus Area:	Strategic Goal	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
	Develop and maintain infrastructural and community services	To provide weekly kerbside waste removal services to residential, schools, industrial and commercial sites (3 times a week) in Kuruman town, Wrenchville and Mothibistad.	KPI 63 Number of community waste awareness campaigns conducted by June 2019	Output	Number	2	4	1	1	1	1	Operational	Agenda and attendance registers

Local Economic Development													
Strategic Focus Area:	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 64 Number of informal traders issued with operating licences expressed as a % of total application received by June 2019	Output	%	New	100%	100%	100%	100%	100%	Operational	Copies of operating licences, copies of approved applications and copies of applications declined, application register	
		KPI 65 Number of formal business licences issued expressed as a % of total application received by June 2019	Output	%	New	100%	100%	1005	100%	100%	100%	Operational	Copies of operating licences, copies of approved applications and copies of applications declined, application register
		KPI 66 Number of outstanding informal business licences processed expressed as a % of total application received by June 2019	Output	%	New	5%	5%	5%	5%	5%	5%	Operational	Copies of operating licences, copies of approved applications and application register
		KPI 67 Number of outstanding formal business licences processed expressed as a % of total application received by June 2019	Output	%	New	5%	5%	5%	5%	5%	5%	Operational	Copies of operating licences, copies of approved applications and application register
		KPI 68 Number informal/business compliance inspections conducted by June 2019	Output	%	New	12 compliance inspection conducted for informal and formal businesses	3 compliance inspection conducted for informal and formal businesses	3 compliance inspection conducted for informal and formal businesses	3 compliance inspection conducted for informal and formal businesses	3 compliance inspection conducted for informal and formal businesses	3 compliance inspection conducted for informal and formal businesses	Operational	Business compliance inspection registers
		KPI 69 Number of SMMEs trainings held by June 2019	Output	Number	4	8 SMME trainings held by June 2019	2 SMME trainings held	2 SMME trainings held	2 SMME trainings held	2 SMME trainings held	2 SMME trainings held	Operational	Programmes and attendance register
		KPI 70 Number of reports on visitors and revenue generated from Caravan Park by June 2019	Output	Number	4 reports	4 reports on visitors and revenue generated from Caravan Park by June 2019	1 report on visitors and revenue generated from Caravan Park	1 report on visitors and revenue generated from Caravan Park	1 report on visitors and revenue generated from Caravan Park	1 report on visitors and revenue generated from Caravan Park	1 report on visitors and revenue generated from Caravan Park	Operational	Copy of a report on number of visitors and financial report of revenue generated

Local Economic Development												
Strategic Focus Area:	Objectives	Key Performance Indicators	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 71 Number of reports on visitors and revenue generated from 1st eye by June 2019	Output	Number	4 Reports	4 reports on visitors and revenue generated from 1st eye by June 2019	1 report on visitors and revenue generated from 1st eye	1 report on visitors and revenue generated from 1st eye	1 report on visitors and revenue generated from 1st eye	1 report on visitors and revenue generated from 1st eye	Operational	Copy of a report on number of visitors and financial report of revenue generated
		KPI 72 Number of tourism awareness campaigns conducted by June 2019	Output	Number	4	8 tourism awareness campaigns conducted by June 2019	2 tourism awareness campaigns conducted	2 tourism awareness campaigns conducted	2 tourism awareness campaigns conducted	2 tourism awareness campaigns conducted	Operational	Programme and attendance register/reports
		KPI 73 Reports on revenue generated from municipal town halls	Output	Number	4 reports	4 reports on revenue generated from municipal town halls	1 report on revenue generated from municipal town halls	1 report on revenue generated from municipal town halls	1 report on revenue generated from municipal town halls	1 report on revenue generated from municipal town halls	Operational	1 report on revenue generated from municipal town halls
		KPI 74 Number of EPWP jobs created by June 2019	Output	Number	496	750	150	200	200	200	Operational	Copy of employment contracts.

Financial Viability and Management																
Strategic Focus Area	Strategic Goal	Objectives	Key Indicators	Performance	KPI Type	Unit Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence		
Enhance revenue and financial management		To have a complete, reliable, measurable and GRAP compliant fixed asset register	KPI 75 Reports on number of asset verifications conducted and submitted to the Accounting Officer by June 2019	2 reports	Output	Number	2 reports	2	1	1	1	1	Operational	2 reports on number of asset verifications conducted and submitted to the Accounting Officer		
			KPI 76 Reports on number of assets reconciliation submitted to the Accounting Officer by end of June 2019	3 reports	Output	Number	3 reports	12	3	3	3	3	3	Operational	12 reports on number of assets reconciliation submitted to the Accounting Officer	
		To compile a realistic budget funded and approved by the Council by the end of May each year.	KPI 77 2018/2019 adjustment budget submitted to council for approval by end of February 2019	2017/2018 adjustment budget	Output	Date	2017/2018 adjustment budget	2018/2019 adjustment budget submitted to council for approval by end of February			2018/2019 adjustment budget submitted to council for approval by end of February		Operational	Copy of the budget adjustment and council resolution		
			KPI 78 2019/2020 draft budget tabled to council by end of March 2019	2018-2019 draft budget	Output	Date	2018-2019 draft budget	2019/2020 draft budget tabled to council by end of March 2019					2019/2020 draft budget tabled to council		Operational	Copy of the draft budget and council resolution
			KPI 79 2019/2020 budget submitted to Council for approval by end of May 2019	2018/2019 approved budget	Output	Date	2018/2019 approved budget	2019/2020 budget submitted to Council for approval by end of May 2019						2019/2020 budget submitted to Council for approval by end of May 2019	Operational	Copy of 2019/2020 budget and council resolution
			KPI 80 Number of performance and budget reports (s52d) submitted to council by June 2019	4 reports	Output	Number	4 reports	4	1	1	1	1	1	1	Operational	Copy of reports and council resolution
			KPI 81 Number of Section (71) reports submitted to the Mayor and Provincial Treasury by end June 2019	12 reports	Output	Number	12 reports	12	3	3	3	3	Operational	12 Section (71) reports and acknowledgement letters from the Mayor and Provincial Treasury		
			KPI 82 Annual Financial Statements submitted to the Auditor General by end of August 2019	2016/2017 AFS submitted to AG by 31 st of August	Output	Date	2016/2017 AFS submitted to AG by 31 st of August	Annual financial Statements submitted to the Auditor General by end of August 2019							R 1 100 000	Copy of the AFS and acknowledgement letter

Financial Viability and Management																	
Strategic Focus Area:	Strategic Goal	Objectives	Key Indicators	Performance	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence			
Enhance revenue and financial management	To promote Financial Viability and accountability		KPI 83 Number of grants reconciliation reports submitted to the CFO by June 2019	Number of grants reconciliation reports submitted to the CFO by June 2019	Output	Number	12 reports	12	3	3	3	3	Operational	12 grants reconciliation report signed off by the CFO			
			KPI 84 Bank reconciliation reports submitted to the CFO by June 2019	Number of bank reconciliation reports submitted to the CFO by June 2019	Output	Number	12 reports	12	3	3	3	3	Operational	12 bank reconciliation reports signed off by the CFO			
			KPI 85 Number of creditors reconciliation reports submitted to the CFO by June 2019	Number of creditors reconciliation reports submitted to the CFO by June 2019	Output	Number	12 reports	12	3	3	3	3	Operational	12 bank reconciliation report signed off by the CFO			
			KPI 86 Number of debtor's reconciliation reports submitted to the CFO by June 2019	Number of debtor's reconciliation reports submitted to the CFO by June 2019	Output	Number	12 reports	12	3	3	3	3	Operational	12 debtor's reconciliation reports signed off by the CFO			
			KPI 87 Number of reviewed budget related policies adopted by council by end of June 2019	Number of reviewed budget related policies adopted by council by end of June 2019	Output	Number	13 policies reviewed	14	14						Operational	Reviewed policies and council resolution	
			KPI 88 Number of reports on municipal compliance with Municipal Property Rates Act (MPRA) by June 2019	Number of reports on municipal compliance with Municipal Property Rates Act (MPRA) by June 2019	Output	Number	4 reports	4	1	1	1	1	1	1	R500 000	Copy of reports on compliance with Municipal Property Rates Act (MPRA) and council resolution	
			KPI 89 Number of quarterly reports on the implementation of the revenue enhancement strategy submitted to council by June 2019	Number of quarterly reports on the implementation of the revenue enhancement strategy submitted to council by June 2019	Output	Number	4 reports	4	1	1	1	1	1	1	Operational	4 reports and council resolution	
			KPI 90 80% of budgeted revenue for property rates collected by June 2019	Percentage of budgeted revenue for property rates collected by June 2019	Output	%	69%	80%	80%	80%	80%	80%	80%	80%	80%	Operational	4 reports on revenue on property rates collected
			KPI 91 Number of supplementary evaluations conducted by end of June 2019	Number of supplementary evaluations conducted by end of June 2019	Output	Number	1 supplementary evaluation conducted	4 supplementary evaluation conducted by end of June 2019	1	1	1	1	1	1	1	Operational	supplementary evaluation reports
			KPI 92 90% of revenue collection for total billing by June 2019	Percentage of revenue collection for total billing by June 2019	Output	%	88%	90%	90%	90%	90%	90%	90%	90%	90%	Operational	Revenue collection for total billing reports.

Strategic Focus: Financial Viability and Management

Area:	Objective	Measure	Target	Actual	Weight	Score	Notes	
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 93 Number of reports on bad debts written off submitted to council by June 2019	Number	2 reports	2	1	2 reports on bad debt written off and council resolution	
		KPI 94 Number of campaigns on the registration of indigents conducted by June 2019	Number	2 campaigns	2	1	Programme and attendance registers	
		KPI 95 Number of reports on deviations register presented to council for condonation by June 2019	Number	4 reports	4	1	4 reports on deviations and council resolution	
		KPI 96 Number of reports submitted to council on management of UJF	Number	4 reports	4	1	4 reports submitted to council on management of UJF	
		KPI 97 Number of reports on unauthorized, irregular and fruitless and wasteful expenditure and subsequent reporting per MFMA s32	Number	4	4	1	4 reports	
		KPI 98 Reports on Payroll reconciliations performed by 30 June 2019	Number	12 reports	12	3	12 reports on Payroll reconciliations performed	
		KPI 99 Total debt collected expressed as a % of total revenue collected by June 2019	%	New	95%	95%	4 Debt collection reports	
		To collect 80% of outstanding debt by 2022.						

Strategic Focus Area: Good Governance and Public Participation														
Foster Participative Cohesion and Collaboration	Dissemination of information to the communities and stakeholders on daily issues that affect the community on the ground as and when needed.	KPI 100 Number of communication strategy reviewed and approved by council by June 2019	Output	Number	Developed communication strategy	1				1	Operational	Copy of the approved communication strategy and council resolution		
		KPI 101 Number of internal newsletters developed and distributed to employees by end of June 2019	Output	Number	4 newsletters	4	1			1	R65 000	Operational	4 copies of internal newsletters and distribution list	
		KPI 102 Number of external newsletters developed and publicised by end of June 2019	Output	Number	1	2	1			1		Operational	2 copies of external newsletters and proof of publication	
		KPI 103 Number of media releases by end of June 2019	Output	Number	40 media releases	40	10 media releases	10 media releases		10 media releases		Operational	Copies of media statement	
		KPI 104 Number of IDP public participation programmes held by June 2019	Output	Number	1 in 14 wards	1 IDP public participation programme conducted in 14 wards by June 2019	1 IDP public participation programme conducted in all 14 wards					Operational	Programme and attendance registers	
		KPI 105 Number of IDP community consultation meetings held by June 2019	Output	Number	1 in 14 wards	1 IDP community consultation meeting held in 14 wards by June 2019	1 IDP community consultation meeting held in all 14 wards					Operational	Programme and attendance registers	
		KPI 106 Number of Imbizo's held by end of June 2019	Output	Number	0	2 Imbizo's held	1 Imbizo held					Operational	Programme and attendance register	
		KPI 107 Public participation strategy reviewed approved by council by end of June 2019	Output	Number	Developed public strategy	Public participation strategy reviewed approved by council by end of June 2019	Public participation strategy reviewed approved by council by end of June 2019				Approved public participation strategy	Operational	Report, programme and attendance register	
		KPI 108 Number of children's programme held by June 2019	Output	Number	2 campaigns	4 campaigns	1			1		R400 000	Operational	Report, programme and attendance register
		To continuously engage and provide appropriate service provision to the youth, children, elderly, people living with disabilities, people living with HIV/AIDS and other communicable diseases.												

Strategic Focus Area: Good Governance and Public Participation

Strategic Focus Area	Output	Number	1 in 14 wards	Number of community participation meetings held (14 ward)	Section 46 report submitted to AG	1 meeting held per ward	R50 000	Agenda, minutes and attendance register	
<p>Foster Participative Cohesion and Collaboration</p> <p>To plan, monitor, report and evaluate the performance of the municipality and employees within required timeframes</p>	KPI 122 Number of community participation meetings held (14 ward) by June 2019	Number	1 in 14 wards	Number of community participation meetings held (14 ward)	Section 46 report submitted to AG	1 meeting held per ward	R50 000	Agenda, minutes and attendance register	
	KPI 123 Section 46 report submitted to the Auditor General by August 2019	Date	2017-2018 Section 46	Section 46 report submitted to the Auditor General by August 2019	Section 46 report submitted to AG		Operational	Section 46 report and council resolution	
	KPI 124 2019-2020 Service Delivery Budget and Implementation plan (SDBIP) developed and approved by the Mayor 28 days after the approval of the Budget	Date	2018/2019 SDBIP	Service Delivery Budget and Implementation plan developed and approved by the Mayor 28 days after the approval of the Budget				Operational	Approved copy of the SDBIP
	KPI 125 2019-2020 Performance Agreements signed by director and the Accounting Officer by June 2019	Date	2018-2019 Performance Agreements	2019-2020 Performance Agreements signed by director and the Accounting Officer by June 2019				Operational	Copies of performance agreements
	KPI 126 Section 72 report compiled and submitted to national and provincial treasury and Coghsta by January 2019	Date	2017/2018 Section 72	Section 72 report compiled by January 2019	Section 72 report compiled and submitted to national and provincial treasury and Coghsta			Operational	Section 72 reports and council resolution
	KPI 127 Mid-Year performance review session conducted by January 2019	Number	1 review session	Mid-year performance review session conducted by January 2019	Mid-year performance review session conducted			Operational	Agenda, minutes and attendance register
	KPI 128 Number Performance evaluation of managers who accounts to directors by June 2019	Number	2	Quarterly Performance evaluation of directors by June 2018	Evaluate managers performance of the 1st quarter	Evaluate managers performance of the 2nd quarter	Evaluate managers performance of the 3rd quarter	Operational	Managers quarterly reports and assessments score sheets

Strategic Focus: Good Governance and Public Participation

Area:	Output	Number	Performance evaluation for the 2017-2018 financial year	Performance evaluation for the 2017-2018 financial year	Performance evaluation for the 2017-2018 financial year	Operational	Minutes, attendance register, evaluation forms and agenda
Foster Participative Cohesion and Collaboration	KPI 129 Performance evaluation of directors who accounts to the Accounting Officer by June 2019	Number	1	4	1	Operational	Minutes, attendance register, evaluation forms and agenda
	KPI 130 Number of risk assessments conducted by June 2019	Number	4		1	Operational	4 risk assessment reports
	KPI 131 % reduction of audit findings by June 2019	%	Audit action plan and progress report	100%	25%	Operational	Audit Action Plan and Progress Report
	KPI 132 Achieve a clean audit by June 2019 for 2017/2018 financial year	Clean Audit	Qualified AGs audit opinion	Clean AGs Audit Report	Clean AGs Audit Report	Operational	Clean Audit Report

6. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

It is necessary to also show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This part of the plan is based upon the Budget and Reporting Regulations Schedules A1 that serve as supporting documentation for the budget, in particular Tables SA25-SA30 and will deal with the following:

MONTHLY REVENUE PROJECTIONS:	MONTHLY EXPENDITURE PROJECTIONS:	CASH FLOW PROJECTIONS:
<ul style="list-style-type: none"> a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications. 	<ul style="list-style-type: none"> a. Expenditure by type; b. Overall expenditure: <ul style="list-style-type: none"> i. By vote ii. In terms of standard classifications c. Capital expenditure: <ul style="list-style-type: none"> i. By vote ii. In terms of standard classifications 	<ul style="list-style-type: none"> a. Cash receipts by source b. Cash payments by type

1. REVENUE:

a. The monthly projections for revenue by source, are included below:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
Revenue By Source																
Property rates	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448	6 736	44 668	47 080	49 669	
Service charges - electricity revenue	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	7 971	12 175	99 852	106 444	112 298	
Service charges - water revenue	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	1 656	5 739	23 958	25 251	26 640	
Service charges - sanitation revenue	1 090	1 090	1 090	1 090	1 090	1 090	1 090	1 090	1 090	1 090	(5 049)		6 943	7 318	7 720	
Service charges - refuse revenue	801	801	801	801	801	801	801	801	801	801	(968)		7 845	8 268	8 723	
Rental of facilities and equipment	195	195	195	195	195	195	195	195	195	195	(1 375)		765	807	851	
Interest earned - external investments	97	97	97	97	97	97	97	97	97	97	1 924		2 992	3 153	3 327	
Interest earned - outstanding debtors	547	547	547	547	547	547	547	547	547	547	2 781		8 800	9 275	9 785	
Fines, penalties and forfeits	114	114	114	114	114	114	114	114	114	114	5 758		7 009	7 387	7 794	
Licences and permits	371	371	371	371	371	371	371	371	371	371	1 643		5 728	6 037	6 369	
Transfers and subsidies	12 331	12 331	12 331	12 331	12 331	12 331	12 331	12 331	12 331	12 331	30 414		166 052	173 686	182 181	
Other revenue	1 141	1 141	1 141	1 141	1 141	1 141	1 141	1 141	1 141	1 141	(4 277)		8 279	9 726	10 261	
Total Revenue (excluding capital transfers and contributions)	29 763	29 763	29 763	29 763	29 763	29 763	29 763	29 763	29 763	29 763	55 500		362 890	404 433	425 619	

b. The monthly projections for revenue by vote follows:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
R thousand																
Revenue by Vote																
Vote 1 - EXECUTIVE & COUNCIL	556	556	556	556	556	556	556	556	556	556	556	244	6 360	6 703	7 072	
Vote 2 - FINANCE AND ADMINISTRATION	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	15 060	66 072	69 639	73 470	
Vote 3 - COMMUNITY AND SOCIAL SERVICES	43	43	43	43	43	43	43	43	43	43	43	10 270	10 746	3 359	3 544	
Vote 4 - SPORTS & RECREATION	135	135	135	135	135	135	135	135	135	135	135	10 545	12 032	1 567	1 653	
Vote 5 - PUBLIC SAFETY	6	6	6	6	6	6	6	6	6	6	6	432	500	27 350	22 450	
Vote 6 - PLANNING AND DEVELOPMENT	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	(1 725)	14 565	16 352	17 251	
Vote 7 - ROAD TRANSPORT	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	(7 224)	50 900	36 146	46 700	
Vote 8 - ENVIRONMENTAL PROTECTION	5	5	5	5	5	5	5	5	5	5	5	249	307	323	341	
Vote 9 - ENERGY SOURCES	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	14 172	149 870	156 947	169 125	
Vote 10 - WATER MANAGEMENT	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	17 313	70 275	155 615	105 234	
Vote 11 - WASTE WATER MANAGEMENT	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	46 082	67 782	40 894	42 693	
Vote 12 - WASTE MANAGEMENT	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	(5 236)	27 845	29 348	30 962	
Vote 13 - OTHER	5	5	5	5	5	5	5	5	5	5	5	10	68	72	76	
Vote 14 - INAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - INAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue by Vote	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	100 192	477 321	544 317	520 572	

c. The monthly revenue in terms of standard classifications are indicated below:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
R thousand																
Revenue - Functional	5 193	5 193	5 193	5 193	5 193	5 193	5 193	5 193	5 193	5 193	5 193	15 304	72 432	76 343	80 542	
Governance and administration																
Executive and council	556	556	556	556	556	556	556	556	556	556	556	244	6 360	6 703	7 072	
Finance and administration	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	4 637	15 060	66 072	69 639	73 470	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	185	185	185	185	185	185	185	185	185	185	185	21 247	23 278	32 277	27 648	
Community and social services	43	43	43	43	43	43	43	43	43	43	43	10 270	10 746	3 359	3 544	
Sport and recreation	135	135	135	135	135	135	135	135	135	135	135	10 545	12 032	1 567	1 653	
Public safety	6	6	6	6	6	6	6	6	6	6	6	432	500	27 350	22 450	
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	6 770	6 770	6 770	6 770	6 770	6 770	6 770	6 770	6 770	6 770	6 770	(8 701)	65 772	52 821	64 292	
Planning and development	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	1 481	(1 725)	14 565	16 352	17 251	
Road transport	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	(7 224)	50 900	36 146	46 700	
Environmental protection	5	5	5	5	5	5	5	5	5	5	5	249	307	323	341	
Trading services	22 131	22 131	22 131	22 131	22 131	22 131	22 131	22 131	22 131	22 131	22 131	72 331	315 771	382 804	348 014	
Energy sources	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	12 336	14 172	149 870	156 947	169 125	
Water management	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	4 815	17 313	70 275	155 615	105 234	
Waste water management	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	1 973	46 082	67 782	40 894	42 693	
Waste management	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	3 007	(5 236)	27 845	29 348	30 962	
Other	5	5	5	5	5	5	5	5	5	5	5	10	68	72	76	
Total Revenue - Functional	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	34 285	100 192	477 321	544 317	520 572	

2. EXPENDITURE:

a. The monthly projections for expenditure by type follows below:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
Expenditure By Type																
Employee related costs	9 893	9 893	9 893	9 893	9 893	9 893	9 893	9 893	9 893	9 893	9 893	17 573	126 395	133 220	140 547	
Remuneration of councillors	558	558	558	558	558	558	558	558	558	558	558	3 386	9 524	10 039	10 591	
Debt impairment	47	47	47	47	47	47	47	47	47	47	47	514	1 035	1 091	1 151	
Depreciation & asset impairment	3 195	3 195	3 195	3 195	3 195	3 195	3 195	3 195	3 195	3 195	3 195	8 732	43 875	46 244	48 788	
Finance charges	345	345	345	345	345	345	345	345	345	345	345	1 615	5 414	5 706	6 020	
Bulk purchases	8 658	8 658	8 658	8 658	8 658	8 658	8 658	8 658	8 658	8 658	8 658	9 835	105 073	110 747	116 838	
Other materials	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	(6 648)	8 292	8 739	9 220	
Contracted services	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	12 615	42 452	44 744	47 205	
Transfers and subsidies	4	4	4	4	4	4	4	4	4	4	4	4	50	53	56	
Other expenditure	2 265	2 265	2 265	2 265	2 265	2 265	2 265	2 265	2 265	2 265	2 265	14 424	39 337	41 462	43 742	
Total expenditure	29 036	29 036	29 036	29 036	29 036	29 036	29 036	29 036	29 036	29 036	29 036	62 051	381 446	402 044	424 157	
Surplus/(Deficit)	5 249	5 249	5 249	5 249	5 249	5 249	5 249	5 249	5 249	5 249	5 249	38 140	95 875	142 272	96 415	

b. The monthly projections for overall expenditure by vote are included below:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE & COUNCIL	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	2 978	14 176	14 941	15 763	
Vote 2 - FINANCE AND ADMINISTRATION	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	28 542	150 606	158 738	167 469	
Vote 3 - COMMUNITY AND SOCIAL SERVICES	890	890	890	890	890	890	890	890	890	890	890	345	10 137	10 684	11 272	
Vote 4 - SPORTS & RECREATION	770	770	770	770	770	770	770	770	770	770	770	75	8 547	9 008	9 504	
Vote 5 - PUBLIC SAFETY	199	199	199	199	199	199	199	199	199	199	199	1 062	3 247	3 422	3 611	
Vote 6 - PLANNING AND DEVELOPMENT	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	2 238	19 272	20 313	21 430	
Vote 7 - ROAD TRANSPORT	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 362	20 796	21 919	23 125	
Vote 8 - ENVIRONMENTAL PROTECTION	37	37	37	37	37	37	37	37	37	37	37	(220)	192	202	213	
Vote 9 - ENERGY SOURCES	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	13 442	94 870	99 993	105 493	
Vote 10 - WATER MANAGEMENT	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	1 978	29 760	31 367	33 092	
Vote 11 - WASTE WATER MANAGEMENT	554	554	554	554	554	554	554	554	554	554	554	9 873	15 971	16 834	17 759	
Vote 12 - WASTE MANAGEMENT	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	425	13 827	14 574	15 376	
Vote 13 - OTHER	4	4	4	4	4	4	4	4	4	4	4	(4)	45	47	50	
Total Expenditure by Vote	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	62 097	381 446	402 044	424 157	
Surplus/(Deficit) before assoc.	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	38 094	95 875	142 272	96 415	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	38 094	95 875	142 272	96 415	

c. The monthly projections for expenditure in terms of standard classifications follows:

Description		Budget Year 2018/19												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21		
NC452 Ga-Segonyana - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)																		
Expenditure - Functional		12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	12 115	164 781	173 679	183 232
<i>Governance and administration</i>		1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	1 018	14 176	14 941	15 763
Finance and administration		11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	11 097	150 606	158 738	167 469
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	1 859	21 931	23 115	24 386
Community and social services		890	890	890	890	890	890	890	890	890	890	890	890	890	890	10 137	10 684	11 272
Sport and recreation		770	770	770	770	770	770	770	770	770	770	770	770	770	770	8 547	9 008	9 504
Public safety		199	199	199	199	199	199	199	199	199	199	199	199	199	199	3 247	3 422	3 611
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	3 353	40 261	42 435	44 769
Planning and development		1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	19 272	20 313	21 430
Road transport		1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	1 767	20 796	21 919	23 125
Environmental protection		37	37	37	37	37	37	37	37	37	37	37	37	37	37	192	202	213
Trading services		11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	11 701	154 429	162 768	171 720
Energy sources		7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	7 403	94 870	99 993	105 493
Water management		2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	2 526	29 760	31 367	33 092
Waste water management		554	554	554	554	554	554	554	554	554	554	554	554	554	554	15 971	16 834	17 759
Waste management		1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	1 218	13 827	14 574	15 376
Other		4	4	4	4	4	4	4	4	4	4	4	4	4	4	45	47	50
Total Expenditure - Functional		29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	29 032	381 446	402 044	424 157
Surplus/(Deficit)		5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	5 253	95 875	142 272	96 415

d. The monthly projections for capital expenditure by vote are included below:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
R thousand																
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE & COUNCIL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE AND ADMINISTRATION	218	218	218	218	218	218	218	218	218	218	218	218	2 620	-	-	-
Vote 3 - COMMUNITY AND SOCIAL SERVICES	633	633	633	633	633	633	633	633	633	633	633	633	7 591	398	7 000	-
Vote 4 - SPORTS & RECREATION	987	987	987	987	987	987	987	987	987	987	987	987	11 840	-	-	-
Vote 5 - PUBLIC SAFETY	24	24	24	24	24	24	24	24	24	24	24	24	285	26 823	21 894	-
Vote 6 - PLANNING AND DEVELOPMENT	120	120	120	120	120	120	120	120	120	120	120	120	1 438	-	-	-
Vote 7 - ROAD TRANSPORT	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	30 327	14 462	23 824	-
Vote 8 - ENVIRONMENTAL PROTECTION	6	6	6	6	6	6	6	6	6	6	6	6	75	-	-	-
Vote 9 - ENERGY SOURCES	83	83	83	83	83	83	83	83	83	83	83	83	1 000	3 200	2 560	-
Vote 10 - WATER MANAGEMENT	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	11 317	93 474	39 675	-
Vote 11 - WASTE WATER MANAGEMENT	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	33 683	1 526	-	-
Vote 12 - WASTE MANAGEMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	100 176	139 884	94 953	-
Total Capital Expenditure	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	100 176	139 884	94 953	-

- e. The monthly projections for capital expenditure in terms of standard classifications as per Supporting table SA29 Consolidated budgeted monthly capital expenditure (standard classification) follows:

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
Capital Expenditure - Functional																
Governance and administration	218	218	218	218	218	218	218	218	218	218	218	218	2 620	-	-	
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Finance and administration	218	218	218	218	218	218	218	218	218	218	218	218	2 620	-	-	
Community and public safety	1 643	1 643	1 643	1 643	1 643	1 643	1 643	1 643	1 643	1 643	1 643	1 643	19 716	27 221	28 894	
Community and social services	633	633	633	633	633	633	633	633	633	633	633	633	7 591	398	7 000	
Sport and recreation	987	987	987	987	987	987	987	987	987	987	987	987	11 840	-	-	
Public safety	24	24	24	24	24	24	24	24	24	24	24	24	285	26 823	21 894	
Economic and environmental services	3 130	3 130	3 130	3 130	3 130	3 130	3 130	3 130	3 130	3 130	3 130	(2 584)	31 840	14 462	23 824	
Planning and development	120	120	120	120	120	120	120	120	120	120	120	120	1 438	-	-	
Road transport	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	(2 711)	30 327	14 462	23 824	
Environmental protection	6	6	6	6	6	6	6	6	6	6	6	6	75	-	-	
Trading services	7 352	7 352	7 352	7 352	7 352	7 352	7 352	7 352	7 352	7 352	7 352	(34 869)	46 000	98 200	42 235	
Energy sources	83	83	83	83	83	83	83	83	83	83	83	83	1 000	3 200	2 560	
Water management	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	2 975	(21 411)	11 317	93 474	39 675	
Waste water management	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	4 293	(13 541)	33 683	1 526	-	
Total Capital Expenditure - Functional	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	12 343	(35 592)	100 176	139 884	94 953	
Funded by:																
National Government	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	94 432	139 884	94 953	
Transfers recognised - capital	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	94 432	139 884	94 953	
Internally generated	479	479	479	479	479	479	479	479	479	479	479	479	5 745	-	-	

NC452 Ga-Segonyana - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)															
Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
Description	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand funds															
Total Capital Funding	8 348	8 348	8 348	8 348	8 348	8 348	8 348	8 348	8 348	8 348	8 348	8 348	100 176	139 884	94 953

3. CASH FLOWS:

The monthly projections for cash flow (cash receipts by source and cash payments by type) as per Supporting Table SA30 Consolidated budgeted monthly cash flow are indicated below:

NC452 Ga-Segonyana - Supporting Table SA30 Budgeted monthly cash flow															
Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
MONTHLY CASH FLOWS	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Receipts By Source															
Property rates	1 556	8 756	3 473	3 844	2 112	2 126	2 205	2 646	1 566	2 205	2 112	5 378	37 968	40 018	42 219
Service charges - electricity revenue	8 815	9 897	6 487	5 654	5 863	5 591	5 863	4 591	6 591	6 863	6 548	12 110	84 874	90 477	95 454
Service charges - water revenue	1 384	1 310	1 477	900	2 014	1 317	2 077	1 317	1 317	1 317	1 317	4 617	20 364	21 464	22 644
Service charges - sanitation revenue	642	619	663	662	698	616	624	622	622	622	641	(1 132)	5 901	6 220	6 562
Service charges - refuse revenue	393	396	375	363	482	394	692	692	544	473	448	1 416	6 668	7 028	7 415
Rental of facilities and equipment	38	27	42	47	49	42	60	73	130	45	158	56	765	807	851
Interest earned - external investments	60	362	565	776	202	156	55	60	75	60	65	556	2 992	3 153	3 327
Interest earned - outstanding debtors	446	383	494	469	496	499	520	510	500	500	510	3 474	8 800	9 275	9 785
Fines, penalties and forfeits	13	16	76	13	58	13	75	80	85	90	95	788	1 402	7 387	7 794
Licences and permits	418	464	780	308	411	418	610	305	230	678	260	846	5 728	6 037	6 369
Transfer receipts - operational	61 170	250	-	-	450	43 940		2 121	53 826		-	4 295	166 052	173 686	182 181
Other revenue	151	196	2 403	37	1 051	84	803	1 780	592	50	116	1 018	8 279	9 726	10 261
Cash Receipts by Source	75 086	22 675	16 834	13 073	13 886	55 195	13 583	14 798	66 069	12 903	12 269	33 422	349 793	375 279	394 861

NC452 Ga-Segonyana - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
R thousand																
Other Cash Flows by Source																
Transfer receipts - capital	54 697	-	-	1 000	-	24 842	-	-	13 893	-	-	-	94 432	139 884	94 953	
Decrease (increase) other non-current receivables	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	62 019	-	-	
Total Cash Receipts by Source	134 951	27 843	22 003	19 241	19 055	85 206	18 752	19 966	85 130	18 071	17 437	38 590	506 244	515 162	489 814	
Cash Payments by Type																
Employee related costs	10 659	9 194	10 221	11 563	11 203	12 986	10 221	9 995	9 563	9 221	10 451	11 115	126 395	133 220	140 547	
Remuneration of councillors	794	794	794	794	794	794	794	794	794	794	794	794	9 524	10 039	10 591	
Finance charges	417	617	613	45	503	362	529	429	529	529	529	310	5 414	5 706	6 020	
Bulk purchases - Electricity	4 237	11 853	4 000	4 000	4 040	10 000	1 230	6 200	10 200	8 200	8 200	8 100	80 261	84 595	89 248	
Bulk purchases - Water & Sewer	1 060	4 120	1 060	1 060	2 060	3 180	2 060	2 060	2 060	2 060	2 060	1 972	24 811	26 151	27 590	
Other materials	113	113	591	574	454	414	1 242	1 524	757	1 424	633	454	8 292	8 739	9 220	
Contracted services	1 163	1 163	2 632	2 457	1 371	5 112	4 112	5 112	5 533	5 112	5 856	2 831	42 452	44 744	47 205	
Transfers and grants - other	1	1	1	3	3	1	6	6	6	6	6	12	50	53	56	
Other expenditure	961	2 873	1 439	2 047	1 942	2 542	3 882	3 882	3 882	3 882	3 882	8 125	39 337	41 462	43 742	
Cash Payments by Type	19 405	30 728	21 351	22 542	22 369	35 390	24 076	30 001	33 323	31 227	32 411	33 713	336 537	354 710	374 219	
Other Cash Flows/Payments by Type																
Capital assets	9 195	5 475	12 096	7 849	13 318	6 573	6 317	6 317	6 317	6 317	6 317	14 088	100 176	139 884	94 953	
Repayment of borrowing	2 142	42	27	25	10	2 158	25	25	25	25	25	20	4 550	-	-	
Other Cash Flows/Payments	2 392	2 392	2 392	2 392	2 392	2 392	2 392	2 392	2 392	2 392	2 392	2 392	28 700	28 700	28 700	
Total Cash	33 134	38 636	35 865	32 807	38 088	46 513	32 810	38 735	42 057	39 961	41 144	50 213	469 963	523 293	497 872	

NC452 Ga-Segonyana - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS	Budget Year 2018/19											Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Payments by Type															
NET INCREASE/(DECREASE) IN CASH HELD	101 817	(10 792)	(13 863)	(13 566)	(19 034)	38 692	(14 058)	(18 769)	43 073	(21 889)	(23 707)	(11 623)	36 281	(8 131)	(8 058)
Cash/cash equivalents at the month/year begin:	2 806	104 423	93 631	79 768	66 202	47 168	85 860	71 802	53 034	96 106	74 217	50 510	2 606	38 887	30 756
Cash/cash equivalents at the month/year end:	104 423	93 631	79 768	66 202	47 168	85 860	71 802	53 034	96 106	74 217	50 510	38 887	38 887	30 756	22 699

4. DETAILED CAPITAL BUDGET

The detailed capital budget over three years as per Supporting table SA36 follows:

NC452 Ga-Segonyana - Supporting Table SA36 Detailed capital budget						
Municipal Vote/Capital project	Program/Project description	Asset Class	2018/19 Medium Term Revenue & Expenditure Framework			
			Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
R thousand		3				
WATER MANAGEMENT	Seeding water supply extension	Water Supply Infrastructure				8 002
	Construction of Seven Miles Bulk water supply phase 2	Water Supply Infrastructure	1 274			
	Magolaneng Block D water supply VS Dikgweng	Water Supply Infrastructure		16 000		
	Mapoteng water network extensions	Water Supply Infrastructure				
	Mokalamossane bulk water supply	Water Supply Infrastructure	442			
	Kagung/West Derby bulk water supply phase 3	Water Supply Infrastructure		15 487		3 111
	Batharos water source development and drought relief	Water Supply Infrastructure	9 601	3 655		
	Extension of Pietbos water supply	Water Supply Infrastructure		6 000		
	Mapoteng Source Development	Water Supply Infrastructure		11 835		554
	WSOS	Water Supply Infrastructure		9 436		
	Manuping/Batharos bulk water supply phase 3	Water Supply Infrastructure		18 646		
	Bankhara Bodiulong water extensions	Water Supply Infrastructure				10 237

7. WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY

PROGRAMME / FOCUS AREA	Ward	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Roads and Storm Water /Pletbos	7			R 452 300.00		R 575 200.36	R 452 003.10	R 906 266.36	R 171 954.11				
Roads and Storm water / Neweng	12			R 554 023.00	R 685 554.00	R 1 253 602.00	R 354 062.00	R 1 654 003.36	R 2 165 036.00	R 2 445 700.30	R 1 126 036.00	R 665 036.00	R 471 035.27
Roads and Storm water/Bankhara Bodulong	2	R 3 011 283.37	R 2 942 500.00	R 1 902 365.00	R 1 402 300.00	R 640 023.00		R 530 220.00	R 1 684 741.65	R 1 124 555.00	R 852 200.00	R 660 000.00	R 368 321.37

